

Intertek Sustainability Disclosure Index

In line with our own standard on Communications & Disclosures, we deeply believe that total transparency with robust disclosures and relevant targets aligned to corporate strategy is integral for corporations to demonstrate sustainability accountability to their stakeholders.

This disclosure index is complementary to our published reports and sets out how our latest sustainability disclosures map to our own Total Sustainability Assurance standards, the Global Reporting Initiative ('GRI') Standards and applicable Sustainability Accounting Standards Board ('SASB') requirements.

We are committed to providing our stakeholders with accurate and timely updates on our sustainability activities and performance and make every effort to produce reporting that is balanced and transparent and meets their needs.

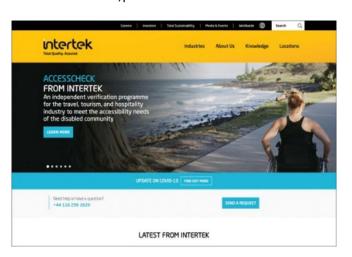
We do this through our Annual report, Sustainability report, our website and by reporting against voluntary external indices.

The Annual Report & Accounts 2021 captures, in a systemic end-to-end architecture, what we did in 2021 in three distinct reports: Strategic, Sustainability and Financial.

These three separate, and yet connected, reports have been designed to make it easier for our stakeholders to fully understand our business, how we bring quality, safety and sustainability to life, what we offer our clients, and the opportunities we have ahead of us.



Additional information, policies and case studies can also be found on our website.



Our Ever Better systemic approach to Sustainability

Our sustainability reporting helps us to set goals, measure performance, and manage change in order to make our operations more sustainable.

When accounting for ESG, there are many different frameworks and standards that can be used as a basis of reporting, all with different focus and levels of transparency to the audience they focus on. We know that the profusion of ESG standards and ratings agencies can make it difficult for corporations to build clear, measurable, authenticated and actionable sustainability objectives into their business models.

At Intertek, we are focused on sustainability excellence in every operation, and as a purpose-led organisation we hold ourselves to the same ten Corporate Sustainability Certification standards to which we certify our clients. We believe that 'Doing Business the Right Way' with a systemic approach is the only way to deliver our corporate goals and create sustainable value for all stakeholders.

Our 'Ever Better' systemic approach is based on the Total Sustainability Assurance Standards, which provide the definition of what it means to be a sustainable company, end-to-end. We recognise the importance of determining and prioritising the key sustainability topics relevant to the business and our stakeholders and develop our focus areas through ongoing engagement. Processes and procedures are implemented and we report progress through this report, our website and through continued engagement with our stakeholders.

This dynamic 'Ever Better' systemic approach provides valuable insights which in turn enable us to align our sustainability initiatives and prioritise our focus areas.



Additional information on our 'Ever Better' systemic approach can be found in our Annual Report & Accounts 2021.

Intertek Total Sustainability Assurance (TSA) Corporate Certification standards index



The following table illustrates how we have applied the TSA framework to our sustainability disclosures and where specific information may be found.

	Principles	Our response and where to find it
QUALITY & SAFETY		
1.1 – Own Operations	Continuous Improvement Process	Continual improvement is part of ISO 9001, ISO 17025 and other quality-related certifications, accreditations and approvals held by most of our operations. Performance is measured, recorded and benchmarked against established objectives as part of our disciplined performance management principles, supported by our Quality Management System.
	Equipment & Assets	We have a framework and team in place to protect intellectual property, business services, personal information and customer data. Our Risk & Compliance team reviews the adoption and delivery of our Code of Ethics, including completion of training on the Code, and monitoring of activity including data privacy in all markets and functions.
	Site & Facilities Management	Our site & facilities management balances the needs of the organisation with worker health and safety ensuring workforce stability and core productivity.
	Business Resilience	Annual Report & Accounts 2021, page 51
	Hazardous Materials Management	Annual Report & Accounts 2021, page 87
	Distribution and Logistics	Not a material topic for Intertek. We are constantly looking for new and innovative ways to effectively deliver our services.
1.2 – Products & Services	Product/Service Design	Annual Report & Accounts 2021, pages 14- 25
	Life Cycle Environmental Impact	Not considered material to our business at this time.
	Customer Focus	Annual Report & Accounts 2021, page 80

	Principles	Our response and where to find it
	Incident, Product Withdrawal	Not considered material to our business at
	and Control Procedures	this time.
	Product Testing	Effective procedures form an integral part of
		our testing processes.
	Product Sustainability	Not considered material to our business at
	Validation	this time.
	Packaging	Not considered material to our business.
		However, where packaging is required (e.g.
		to return a tested product to a client)
		reasonable steps are taken to do so in the
		most sustainable way possible.
	Product Societal Value	Annual Report & Accounts 2021, pages 14-
		25
	Product Pricing	Across the many countries Intertek operates
		in, we are committed to acting and
		competing in a fair and open manner in the
		marketplace. As such, we strive to present
		the Company accurately and avoid
		marketing our services in a way that is misleading.
		Code of Ethics
	Chemical Management	Annual Report & Accounts 2021, page 87
1.3 – Supply Chain	Procurement Policies &	Annual Report & Accounts 2021, page 87 Annual Report & Accounts 2021, page 168
1.5 – Supply Chain		Allitual Report & Accounts 2021, page 108
	Responsible Sourcing	Annual Danart & Assaunts 2021, page 169
	Supplier Engagement Key Suppliers	Annual Report & Accounts 2021, page 168 Annual Report & Accounts 2021, page 168
1.4 – Innovation	Innovation and R & D	
1.4 – Innovation		Annual Report & Accounts 2021, pages 36-43
	Processes Product & Service Innovation	Annual Report & Accounts 2021, pages 36-
	Product & Service Innovation	43
	Empowered Approach	Annual Report & Accounts 2021, pages 73-75
	Market Surveillance	Annual Report & Accounts 2021, pages 71-72
	Strategic Alignment	Annual Report & Accounts 2021, pages 14- 25



	Principles	Our response and where to find it
	Senior Management Engagement	Annual Report & Accounts 2021, pages 14-25
People & Culture		
6.1 – Qualifications & Training	Competence to perform Job	Annual Report & Accounts 2021, pages 74-75
	Talent Attraction, Reward & Recognition	Annual Report & Accounts 2021, page 74
6.2 – Employee	Skills Development &	Annual Report & Accounts 2021, page 75
Engagement	Assistance	
	Senior Management Succession and Talent Planning	Annual Report & Accounts 2021, pages 74, 125 and 127
6.3 – Human Rights	Respect for Human Rights	Annual Report & Accounts 2021, page 75
o.o Human Nights	Labour Practices	Annual Report & Accounts 2021, page 74
	Modern Slavery and	Annual Report & Accounts 2021, page 75
	Recruitment	Modern Slavery Act Statement
	Diversity	Annual Report & Accounts 2021, pages 76-79
6.4 – Worker Health and Wellness	Employee Wellbeing	Annual Report & Accounts 2021, pages 73-74
	Supplier Workplace Health & Safety	Annual Report & Accounts 2021, pages 73, 168
	Healthy Working	Annual Report & Accounts 2021, pages 73-
	Environment	74
Communities		
7.1 – Strategy	Corporate Strategy	Annual Report & Accounts 2021, pages 25, 92
	Sustainability Strategy	Annual Report & Accounts 2021, pages 92- 95
7.2 – Economic Productivity	Supporting Community Development - Operations	Annual Report & Accounts 2021, pages 92- 94
· · · · · · · · · · · · · · · · · · ·	Employment Opportunities	Annual Report & Accounts 2021, pages 74, 75, 79
	Trade & Pricing	See TSA 1.2 Product Pricing
7.3 – Volunteerism	Support for Projects in Community	Annual Report & Accounts 2021, pages 92- 94
	Investment of Time & Talent	Annual Report & Accounts 2021, pages 92- 94

	Principles	Our response and where to find it
7.4 – Education	Quality Education	Annual Report & Accounts 2021, pages 74, 75, 79
	Education on Sustainability	Annual Report & Accounts 2021, pages 74, 75, 79
		https://www.intertek.com/assuris/
Governance		
8.1 – Board/ Independent	Accountability	Annual Report & Accounts 2021, pages 99, 109
Oversight	Governance structure	Annual Report & Accounts 2021, pages 99, 109
	Diversity of Membership	Annual Report & Accounts 2021, pages 102-104
	Diversity and Inclusion	Annual Report & Accounts 2021, pages 76-78
8.2 – Stakeholder	Materiality Assessments	Annual Report & Accounts 2021, page 72
Engagement	Prioritisation and Publication	Annual Report & Accounts 2021, page 72
	Shareholder Relationship	Annual Report & Accounts 2021, page 121
	Customer Relationship	Annual Report & Accounts 2021, pages 80-85
	Openness	Annual Report & Accounts 2021, pages 23- 25
	CSO Engagement	Annual Report & Accounts 2021, pages 23- 25, 92-94
8.3 – Strategy &	Leadership and	Annual Report & Accounts 2021, pages 6-
Executive Alignment	Accountability	13
	Innovation and R & D	See TSA 1.4 Innovation
	Performance Management	Annual Report & Accounts 2021, pages 26-29
8.4 – Brand	Brand Heritage	Annual Report & Accounts 2021, pages 8-
Reputation		10
8.5 – Philanthropy	Community Service and Contributions	Annual Report & Accounts 2021, pages 92- 94
8.6 – Corporate Controls	Risk and Internal Control	Annual Report & Accounts 2021, pages 112, 134, 167-169
	Authorities Cascade	Annual Report & Accounts 2021, page 168



	Principles	Our response and where to find it
	Controls and Corrective	Annual Report & Accounts 2021, page 167
	Action Process	
8.7 – Fair	Fair Competition Policy &	Code of Ethics
Competition	Training	
	Corrective Action Process	Code of Ethics
8.8 – Lobbying & Political	Lobbying & Political Contributions	Annual Report & Accounts 2021, pages 165,
Contributions	Contributions	168
Risk Management		
2.1 – Risk Strategy	Risk Appetite	Annual Report & Accounts 2021, pages 44-
2.2 – Risk Process	Risk Identification	49
Controls & Reporting		Annual Report & Accounts 2021, pages 44- 45, 50, 167
	Risk Assessment & Mitigation	Annual Report & Accounts 2021, pages 44-49, 50-54, 134, 167-169
	Risk Register	Annual Report & Accounts 2021, pages 44, 112
	Reporting Procedures	Annual Report & Accounts 2021, pages 167- 169
	Transparency	Annual Report & Accounts 2021, pages 44- 49, 167-169
	External Communications &	Annual Report & Accounts 2021, pages 44-
	Disclosure	49, 167-169
2.3 – Business	Business Continuity &	Annual Report & Accounts 2021, pages 54,
Continuity &	Disaster Recovery	73
Disaster Recovery	Business Impact Analysis	Annual Report & Accounts 2021, pages 44- 54
2.4 – Insurance	Insurance	Intertek maintains appropriate insurance
		coverage to ensure the protection of the
		business and its assets, in addition to
		covering all legal insurance requirements.
Compliance		
4.1 – Ethics &	Compliance Programme	Annual Report & Accounts 2021, page 168
Integrity	Anti-Bribery Policy	Intertek Anti-Bribery Policy
	Gifts and Hospitality Policy	Code of Ethics
	Charitable Donations Policy	Code of Ethics
	Lobbying & Political	See TSA 8.8 Lobbying & Political
	Donations Policy	Contributions

	Principles	Our response and where to find it
	Senior Management Accountability & Ownership	Annual Report & Accounts 2021, page 168
	Compliance Monitoring	Annual Report & Accounts 2021, page 168
	Procurement Compliance	Sustainable Procurement Policy
	Policies	
	Marketing & Ethical Advertising	Annual Report & Accounts 2021, page 171
	Responsible Business Model	Annual Report & Accounts 2021, pages 18- 25, 71-72, 80
	Voluntary Commitments Monitoring	Annual Report & Accounts 2021, page 25
4.2 – Regulation Monitoring	Compliance with Laws & Regulations	Annual Report & Accounts 2021, page 168
4.3 – Contract Management	Ethical Business Relationships	Annual Report & Accounts 2021, page 168- 169
4.4 – Verification	Compliance Programme Verification	Annual Report & Accounts 2021, page 168
Financial		
9.1 – Financial Planning & Analysis	Long Term Strategic Planning & Alignment	Annual Report & Accounts 2021, pages 18-25
	Annual Budget Management & Control	Annual Report & Accounts 2021, page 110
	Monthly Reporting and Budgetary Control	Our regular reporting and monitoring cycle is critical to the delivery of disciplined performance management.
	Forecast Management &	Our five-year strategic plan, as outlined in
	Control	the Annual Report & Accounts, is underpinned by a bottom-up budgeting and
		planning process.
9.2 – Treasury	Funding Management and Liquidity	Annual Report & Accounts 2021, pages 30-35
	Management and Control	Annual Report & Accounts 2021, pages 30-35
	Counterparty Risk and	Annual Report & Accounts 2021, pages
	Security of Assets	30-35
	Short-Term Investments	Annual Report & Accounts 2021, pages 30-35
	Trading	Annual Report & Accounts 2021, pages 30-35



rinciples breign Exchange trategic Alignment lanagement & Control	Our response and where to find it Annual Report & Accounts 2021, pages 30- 35 Annual Report & Accounts 2021, pages 30- 35
trategic Alignment	35 Annual Report & Accounts 2021, pages 30-
lanagement & Control	
	Annual Report & Accounts 2021, pages 30-35
ustainable Investment	Annual Report & Accounts 2021, pages 30-35
iternal Management & ontrol	Annual Report & Accounts 2021, page 112
ternal Financial Audit	Annual Report & Accounts 2021, pages 133-134
rocurement Management & ontrol	Annual Report & Accounts 2021, pages 169
ax Policies and Controls	Intertek Group Tax Strategy
nancial Accounting/Annual eport	Annual Report & Accounts 2021
nancial Regulatory eporting	Annual Report & Accounts 2021
isclosure	Our Results, Presentations and Announcements can be accessed on <u>our</u> website
missions	Annual Report & Accounts 2021, pages 86- 91
ir Pollution	Annual Report & Accounts 2021, pages 86- 91
enewable Energy	Annual Report & Accounts 2021, pages 86-91
eforestation	Not considered material to our business at this time. However, we assess, eliminates and/or minimise the potential for deforestation as a result of our activities, products and services. We joined the LEAF Coalition in November 2021, an initiative designed to accelerate climate action by providing results-based finance to countries committed to protecting their tropical forests.
rci	ternal Management & control ternal Financial Audit cocurement Management & control in particular portion in provided in provid

	Principles	Our response and where to find it
5.2- Resources	Energy Conservation	Annual Report & Accounts 2021, pages 86- 91
	Water Conservation	Water is a key resource and responsible water use can reduce the amount of stress that is placed on this critical resource. We are developing our reporting for water conservation and will include this in future reports.
	Sustainable Procurement	Annual Report & Accounts 2021, page 169
	Land Management	Intertek has policies and procedures in place that seek to prevent adverse environmental impacts to property, including soil and ground water. Contingency plans are in place to prevent and manage spills of fuels, oils and other hazardous substances used or stored at our facilities.
5.3 – Biodiversity	Protect and Restore Ecosystem	We take a pro-active approach and conducts environmental impact assessments on proposed development activities, as appropriate, to fully identify and mitigate any potential risks.
5.4 – Waste	Waste Management	Annual Report & Accounts 2021, page 87
Management	Wastewater Management	We seek to minimize/eliminate water effluent and effluent pollution. Policies and procedures support meeting or exceeding regulatory requirements in the jurisdiction of our operations.
5.5 – Regulatory	Environmental Compliance	Annual Report & Accounts 2021, page 168
Enterprise Security		
3.1 – Intellectual Property	Intellectual Property (IP) Assets Management & Control	Annual Report & Accounts 2021, page 169
3.2 – Data	Data Protection	Annual Report & Accounts 2021, page 169
Protection & Privacy	Privacy	Annual Report & Accounts 2021, page 169
	Risk Identification and Asset Management	Annual Report & Accounts 2021, page 169



	Principles	Our response and where to find it
3.3 – Cyber Risk Management and Controls	Incident Management (Planning, Detecting, Responding & Recovering)	Annual Report & Accounts 2021, page 169
	Employee Engagement	Annual Report & Accounts 2021, page 169
3.4 – Physical Asset Security	Identity Management, Authentication and Access Control	Annual Report & Accounts 2021, page 169
	Physical Assets	Annual Report & Accounts 2021, page 169
	High Value Assets	Annual Report & Accounts 2021, page 169
3.5 – Employee Security	Employee Security	Annual Report & Accounts 2021, page 73-74, 169
3.6 – Supply Chain Security	Supply Chain Security	Annual Report & Accounts 2021, page 169
Communications & Disclosures		
10.1 – Strategic	Corporate Strategy	Annual Report & Accounts 2021, page 171
Communications &	Communication	
Disclosures	Strategic Metrics & KPIs	Annual Report & Accounts 2021, pages 26- 29
10.2 – Sustainability Communications &	Sustainability Strategy	Annual Report & Accounts 2021, pages 68, 71-72
Disclosures	Sustainability Metrics and KPIs	Annual Report & Accounts 2021, pages 28- 29
10.3 – Governance Communications &	Governance Regulatory Compliance Reporting	Annual Report & Accounts 2021, page 101
Disclosures	Communication with Stakeholders	Annual Report & Accounts 2021, pages 23- 25, 55-61
	Communication of Risks	See Risk Management
	Transparency of Supervisory Boards	Not applicable
	Diversity Reporting	Annual Report & Accounts 2021, pages 76- 78, 102-104
10.4 – Financial Communications & Disclosures	Financial Communication	See Finance
10.5 – Internal Communications &	Internal Dissemination of Information	Annual Report & Accounts 2021, page 171
Disclosures	Anonymous Hotline & Whistleblower System	Annual Report & Accounts 2021, page 168

	Principles	Our response and where to find it
	Health & Safety Communications	Annual Report & Accounts 2021, pages 73-74
10.6 – Regulatory Disclosures	Regulatory Disclosures	Our Results, Presentations and Announcements can be accessed on our website
10.7 – External Disclosures	Products, Services, Organisational and Personnel Media Handling	See our website
	Social Media Handling	Annual Report & Accounts 2021, page 171 Annual Report & Accounts 2021, page 171



Intertek GRI Content Index

Intertek Group plc has reported in accordance with the GRI Standards for the period 1 January 2021 to 31 December 2021. The GRI content index provides an overview of our reported information, shows where the reported information can be found, and helps information users access this information. In exceptional cases, it is not possible to disclose certain required information, in which case the reason for omission is explained below.

GRI Standard	Disclosure	Our response and where to find it
GRI 101: Foundation general disclosures		
	101-1 Stakeholder inclusiveness	See TSA 8.2 – Stakeholder Engagement
	101-2 Sustainability context	Annual Report & Accounts 2021, pages 71-72
	101-3 Materiality	See TSA 8.2 – Stakeholder Engagement
	101-4 Completeness	See TSA 8.2 – Stakeholder Engagement
	101-5 Accuracy	Annual Report & Accounts 2021, pages 89
		Ernst & Young LLP ('EY') were engaged to provide independent limited assurance over selected information in the Annual Report & Accounts for the year ended 31 December 2021.
	101-6 Balance	We aim to present information in such a way that the reader can assess trends in performance year on year.
	101-7 Clarity	Annual Report & Accounts 2021, page 171
	101-8 Comparability	Annual Report & Accounts 2021, page 171
	101-9 Reliability	Annual Report & Accounts 2021, page 171
	101-10 Timeliness	We will provide this Index alongside our annual reporting.
GRI 102: General d	isclosures	
	Organizational profile	
	102-1 Name of the organization	Intertek Group plc
	102-2 Activities, brands,	Annual Report & Accounts 2021, pages 4-61
	products, and services	See <u>our website</u>
	102-3 Location of headquarters	London, UK
	102-4 Location of operations	Annual Report & Accounts 2021, pages 22, 209-217
	102-5 Ownership and legal form	Intertek Group plc is a publicly listed company on the London Stock Exchange. Registered office

GRI Standard	Disclosure	Our response and where to find it
		address and registration number can be found on page 232 of the Annual Report & Accounts 2021.
	102-6 Markets served	Annual Report & Accounts 2021, pages 20-21, 36-43
	102-7 Scale of the organization	Annual Report & Accounts 2021, pages 18-25
	102-8 Information on employees and other workers	Annual Report & Accounts 2021, page 77 ESG Datebook, pages 17-20 of this Index Note: Development of our global HR data is under review and we are currently evaluating reporting options and expect to report 102-8b in the future.
	102-9 Supply chain	(By contract type). Annual Report & Accounts 2021, page 169
	102-10 Significant changes to the organization and its supply chain	Annual Report & Accounts 2021, page 183 and 192- 193 There were no material changes to the overall location of suppliers, structure of the supply chain, or our relationships with suppliers during the reporting year.
	102-11 Precautionary Principle or approach	We take a precautionary approach to our environmental strategy as described by our activities in the Environment section. Annual Report & Accounts 2021, page 86-91
	102-12 External initiatives	We are signatory to a number of global external codes and charters that reflect our commitment to sustainability and responsibility. We also participate in a number of initiatives including the Business Ambition for 1.5°C, the UN Race to Zero, We Mean Business, Get Nature Positive campaign and are a member of the LEAF Coalition. We are also a member of the Valuable 500.
	102-13 Membership of associations	Intertek is a member of a number of trade associations around the world that are composed of diverse groups of stakeholders that inform and advocate for effective solutions that protect the



GRI Standard	Disclosure	Our response and where to find it	GRI Standard	Disclosure	Our response and where to find it
		public, facilitate trade, and support innovation.		environmental, and social	
		These include but are not limited to:		topics	
		TIC Council; Independent International Organisation		102-22 Composition of the	See TSA 8.1 – Board/ Independent Oversight
		for Certification; National Association of		highest governance body	
		Manufacturers; American National Standards		and its committees	
		Institute; Associação Brasileira De Avaliaçã Da		102-23 Chair of the	See TSA 8.1 – Board/ Independent Oversight
		Conformidade (Brazilian Conformity Assessment		highest governance body	
		Association).		102-24 Nominating and	Annual Report & Accounts 2021, pages 124, 126-129
	Strategy			selecting the highest	
	102-14 Statement from	Annual Report & Accounts 2021, pages 6-13 and 64-		governance body	
	senior decision-maker	65		102-25 Conflicts of interest	Annual Report & Accounts 2021, page 123
	102-15 Key impacts, risks,	Annual Report & Accounts 2021, pages 6-25 and		102-26 Role of highest	Annual Report & Accounts 2021, page 106
	and opportunities	44-54		governance body in setting	
	Ethics and integrity			purpose, values, and	
	102-16 Values, principles,	See TSA 4.1 – Ethics & Integrity		strategy	
	standards, and norms of			102-27 Collective	Annual Report & Accounts 2021, pages 110-111
	behavior	Control 44 Filtre 0 Liver 1		knowledge of highest	
	102-17 Mechanisms for advice and concerns about	See TSA 4.1 – Ethics & Integrity		governance body	A D 0 A 2024 424.425
	ethics	Intertek is committed to maintaining a culture where issues of integrity and professional ethics can		102-28 Evaluating the	Annual Report & Accounts 2021, pages 124-125
	etilics	be raised and discussed openly. This is why we		highest governance body's performance	
		provide the online <u>Hotline</u> for all employees,		102-29 Identifying and	Annual Report & Accounts 2021, pages 23-25, 55-61,
		contractors and others representing Intertek, to		managing economic,	114
		enable confidential reporting of suspected		environmental, and social	114
		misconduct or breaches of the Code, or any of our		impacts	
		policies (including our Labour and Human Rights		102-30 Effectiveness of	Annual Report & Accounts 2021, page 112
		Policy and Modern Slavery Policy).		risk management	Allindar Report & Accounts 2021, page 112
	Governance			processes	
	102-18 Governance	See TSA 8.1 – Board/ Independent Oversight		102-31 Review of	Annual Report & Accounts 2021, pages 110-111
	structure			economic, environmental,	71 3
	102-19 Delegating	See TSA 8.1 – Board/ Independent Oversight		and social topics	
	authority			102-32 Highest	Annual Report & Accounts 2021, pages 99, 171
	102-20 Executive-level	See TSA 8.3 – Strategy & Executive Alignment		governance body's role in	
	responsibility for			sustainability reporting	
	economic, environmental,			102-33 Communicating	Annual Report & Accounts 2021, page 112
	and social topics			critical concerns	
	102-21 Consulting	See TSA 8.2 – Stakeholder Engagement		102-34 Nature and total	Annual Report & Accounts 2021, page 168
	stakeholders on economic,			number of critical	
				concerns	



GRI Standard	Disclosure	Our response and where to find it
	102-35 Remuneration policies	Annual Report & Accounts 2021, pages 138-144
	102-36 Process for determining remuneration	Annual Report & Accounts 2021, pages 138-144
	102-37 Stakeholders' involvement in remuneration	Annual Report & Accounts 2021, pages 136-137
	102-38 Annual total	Annual Report & Accounts 2021, page 160
	compensation ratio	Note: data by country not available.
	102-39 Percentage	Annual Report & Accounts 2021, page 160
	increase in annual total compensation ratio	Note: data by country not available.
	Stakeholder engagement	
	102-40 List of stakeholder groups	See TSA 8.2 – Stakeholder Engagement
	102-41 Collective bargaining agreements	Annual Report & Accounts 2021, page 75
	102-42 Identifying and selecting stakeholders	See TSA 8.2 – Stakeholder Engagement
	102-43 Approach to stakeholder engagement	See TSA 8.2 – Stakeholder Engagement
	102-44 Key topics and concerns raised	See TSA 8.2 – Stakeholder Engagement
	Reporting practice	
	102-45 Entities included in the consolidated financial statements	Annual Report & Accounts 2021, pages 209-217
	102-46 Defining report	Annual Report & Accounts 2021, page 171
	content and topic Boundaries	For Environmental reporting also see our <u>Basis of</u> Reporting Document
	102-47 List of material topics	See TSA 8.2 – Stakeholder Engagement
	102-48 Restatement of information	Annual Report & Accounts 2021, page 179
	102-49 Changes in reporting	There have been no significant changes from previous reporting periods in the list of material
	102 EO Poporting period	topics and topic boundaries.
	102-50 Reporting period	Financial year ended 31 December 2021

GRI Standard	Disclosure	Our response and where to find it
	102-51 Date of most recent report	Most recent previous report - March 2021
•	102-52 Reporting cycle	Annual
	102-53 Contact point for	Head of Sustainability
	questions regarding the report	sustainability.csr@intertek.com
	102-54 Claims of reporting	This report has been prepared in accordance with
	in accordance with the GRI Standards	the GRI Standard: Comprehensive option
	102-55 GRI content index	This index serves as the GRI content index.
	102-56 External assurance	Annual Report & Accounts 2021, page 89
GRI 103: Managemen	nt approach	
	asier to understand, we have ir longside the relevant indicator	icluded each management approach (103-02) and its
	103-1 Explanation of the material topic and its Boundary	Annual Report & Accounts 2021, pages 18-25 and 72
Material topics 200 se	eries (economic topics)	
GRI 201: Economic	Economic performance	
performance	103-2 The management approach and its components	Annual Report & Accounts 2021, pages 18-25
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 18-25 and 26-27
	201-1 Direct economic value generated and distributed	Annual Report & Accounts 2021, pages 173-175 Note : we do not currently break down direct economic value by local market.
	201-2 Financial implications and other risks and opportunities due to climate change	Annual Report & Accounts 2021, pages 50-54
	201-3 Defined benefit plan obligations and other retirement plans	Annual Report & Accounts 2021, pages 203-206 Note : we do not disclose the number of employees included in the schemes or the percentage of salary contributed by employer and employee.



GRI Standard	Disclosure	Our response and where to find it	GRI Standard	Disclosure	Our response and where to find it
	201-4 Financial assistance	Annual Report & Accounts 2021, pages 179, 184 and	GRI 205: Anti-	Anti-corruption	
	received from government	187	corruption	103-2 The management	Annual Report & Accounts 2021, pages 167-169
		Note : this information is not broken down by		approach and its	
		country.		components	
GRI 202: Market	Market presence			103-3 Evaluation of the	Annual Report & Accounts 2021, pages 167-169
presence	103-2 The management	Annual Report & Accounts 2021, pages 18-25		management approach	
	approach and its			205-1 Operations assessed	Annual Report & Accounts 2021, pages 167-169
	components			for risks related to	
	103-3 Evaluation of the	Annual Report & Accounts 2021, pages 18-25 and		corruption	
	management approach	26-27		205-2 Communication and	Annual Report & Accounts 2021, page 75
				training about anti-	
	202-1 Ratios of standard	Intertek comply with all local legislation in relation		corruption policies and	
	entry level wage	to minimum wages in all countries in which it		procedures	
	by gender compared to	operates. However, we do not currently collect data		205-3 Confirmed incidents	Annual Report & Accounts 2021, page 168
	local minimum wage	in relation to this indicator at a global level.		of corruption and actions	
	202-2 Proportion of senior	The global nature of our business encourages		taken	
	management hired	diversity in leadership, and we believe in supporting	GRI 206: Anti-	Anti-competitive behaviour	
	from the local community	local communities.	competitive	103-2 The management	Annual Report & Accounts 2021, page 168
		Annual Report & Accounts 2021, page 78	behavior	approach and its	
GRI 203: Indirect	Indirect economic impacts			components	
economic impacts	103-2 The management	Annual Report & Accounts 2021, page 25		103-3 Evaluation of the	Annual Report & Accounts 2021, page 168
	approach and its			management approach	
	components			206-1 Legal actions for	Annual Report & Accounts 2021, page 168
	103-3 Evaluation of the	Annual Report & Accounts 2021, pages 71-94		anti-competitive behavior,	
	management approach			anti-trust, and monopoly	
	203-2 Significant indirect	Our indirect economic impacts are diverse and		practices	
	economic impacts	associated with our business relationships and			
		community investment projects.	GRI 207: Tax 2019	Tax	
		Annual Report & Accounts 2021, pages 25 and 71-94		103-2 The management	Annual Report & Accounts 2021, page 135
GRI 204:	Procurement practices	7 militar report a recounts 2021, pages 25 and 71 5 i		approach and its	
Procurement	103-2 The management	Annual Report & Accounts 2021, page 169		components	A I D
practices	approach and its	Allitual Report & Accounts 2021, page 103		103-3 Evaluation of the	Annual Report & Accounts 2021, page 135
p. 400.000	components	***		management approach	
	103-3 Evaluation of the	Annual Report & Accounts 2021, page 169		207-1 Approach to tax	Intertek Group Tax Strategy
	management approach	Annual Report & Accounts 2021, page 103		207-2 Tax governance,	Intertek Group Tax Strategy
	204-1 Proportion of	Annual Report & Accounts 2021, page 169		control and risk	
	spending on local suppliers			management	
	apending on local supplicis				



GRI Standard	Disclosure	Our response and where to find it
	207-3 Stakeholder engagement and management of concerns related to tax	Intertek Group Tax Strategy
	eries (environmental topics)	
GRI 302: Energy	Energy	
	103-2 The management approach and its components	Annual Report & Accounts 2021, pages 86-87
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 86-87
	302-1 Energy consumption within the organization	Annual Report & Accounts 2021, pages 86
	302-2 Energy consumption outside of the organization	Annual Report & Accounts 2021, pages 86-87
GRI 305: Emissions	Emissions	
	103-2 The management approach and its components	Annual Report & Accounts 2021, pages 86-91
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 86-91
	305-1 Direct (Scope 1) GHG emissions	Annual Report & Accounts 2021, page 88
	305-2 Energy indirect (Scope 2) GHG emissions	Annual Report & Accounts 2021, page 88
	305-3 Other indirect (Scope 3) GHG emissions	Annual Report & Accounts 2021, page 88
	305-4 GHG emissions intensity	Annual Report & Accounts 2021, page 88
	305-5 Reduction of GHG emissions	Annual Report & Accounts 2021, page 88
GRI 307:	Environmental compliance	
Environmental compliance	103-2 The management approach and its components	Annual Report & Accounts 2021, pages 86-91
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 86-91

GRI Standard	Disclosure	Our response and where to find it
	307-1 Non-compliance	Annual Report & Accounts 2021, page 168
	with environmental laws	
	and regulations	
GRI 308: Supplier	Supplier environmental asse	ssment
environmental	103-2 The management	Annual Report & Accounts 2021, pages 169
assessment	approach and its	
	components	
	103-3 Evaluation of the	Annual Report & Accounts 2021, pages 169
	management approach	
	308-1 New suppliers that	Our corporate procedures govern our purchasing
	were screened using	and evaluation of vendors and subcontractors
	environmental criteria	supplying Intertek with goods and services.
		Environmental performance is reviewed by our
		regional procurement teams and QHSE teams.
		We are developing mechanism to capture the
		number of new suppliers screened and will report
		on this in future.
	308-2 Negative	Annual Report & Accounts 2021, page 168
	environmental impacts in	
	the supply chain and	
	actions taken	
Material topics 400 se		
GRI 401:	Employment	
Employment	103-2 The management	Annual Report & Accounts 2021, pages 73-79
	approach and its	
-	components	A D 0 A 2024 20 20
	103-3 Evaluation of the	Annual Report & Accounts 2021, pages 28-29 and
	management approach	73-79
	401-1 New employee hires	ESG Databook pages 17-20 of this index
	and employee turnover	Note : this data is not broken down by age group or
-	404 2 Danafita ana dalah ta	by region
	401-2 Benefits provided to	Annual Report & Accounts 2021, page 74
	full-time employees that are not provided to	Note : list of benefits is not reported.
	temporary or part-time	
	employees	
•	401-3 Parental leave	Intertek complies with all local legislation in relation
	TOT 2 Laicillai leave	to provision of parental leave and provides benefits
		beyond minimum requirements in many countries.
		12



GRI Standard	Disclosure	Our response and where to find it	GRI Standard	Disclosure	Our response and where to find it
		Note : number of employees taking parental leave is not available.		403-7 Prevention and mitigation of occupational	Annual Report & Accounts 2021, pages 73-74
GRI 402: Labour/	Labour/Management relati	ons		health & safety impacts	
Management relations	103-2 The management approach and its	Annual Report & Accounts 2021, pages 73-79		directly linked by business relationships	
	components 103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 73-79		403-8 Workers covered by an occupational health & safety management	Annual Report & Accounts 2021, pages 73-74
	402-1 Minimum notice periods regarding operational changes	We operate in some countries where legislation defines the minimum consultation time required, and in others where this is set out in policy or in		system 403-9 Work-related injuries	Annual Report & Accounts 2021, pages 73-74 ESG Databook, pages 17-20 of this index
CDI 403:	Occurrent and brookly 0 cefer	collective terms.		403-10 Work-related ill health	Annual Report & Accounts 2021, pages 73-74
GRI 403: Occupational	Occupational health & safet 103-2 The management	Annual Report & Accounts 2021, pages 73-74	GRI 404: Training	Training and education	
health & safety 2018	approach and its components	Aimudi neport & Accounts 2021, pages 73 74	and education	103-2 The management approach and its	Annual Report & Accounts 2021, pages 73-75
	103-3 Evaluation of the	Annual Report & Accounts 2021, pages 73-74		components	
	management approach 403-1 Occupational health	Annual Report & Accounts 2021, pages 73-74		103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 73-75
	& safety management system	· · · · · · · · · · · · · · · · · · ·		404-1 Average hours of training per year per	ESG Databook, pages 17-20 of this index Annual Report & Accounts 2021, page 75
	403-2 Hazard identification, risk	Annual Report & Accounts 2021, pages 73-74		employee	Note: training hours is not broken down per employee by gender
	assessment, and incident investigation			404-2 Programs for upgrading employee skills	Annual Report & Accounts 2021, pages 73-75
	403-3 Occupational health services	Annual Report & Accounts 2021, pages 73-74		and transition assistance programs	
	403-4 Worker participation, consultation, and communication on occupational health &	Annual Report & Accounts 2021, pages 73-74		404-3 Percentage of employees receiving regular performance and career development	ESG Databook, pages 17-20 of this index Annual Report & Accounts 2021, page 75
	safety			reviews	
	403-5 Worker training on occupational health &	Annual Report & Accounts 2021, pages 73-74	GRI 405: Diversity and equal	Diversity and equal opportu 103-2 The management	Annual Report & Accounts 2021, pages 76-79
	safety 403-6 Promotion of	Annual Report & Accounts 2021, pages 73-74	opportunity	approach and its components	
	worker health			103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 76-79



GRI Standard	Disclosure	Our response and where to find it
	405-1 Diversity of governance bodies and employees	Gender diversity is disclosed in: Annual Report & Accounts 2021, pages 76-79 ESG Databook, pages 17-20 of this index Note: 405-1 b ii by employee category and 405-1 b
GRI 406: Non- discrimination	405-2 Ratio of basic salary and remuneration of women to men Non-discrimination 103-2 The management approach and its	iii not available Information unavailable. Development of our global HR data is under review and we are currently evaluating reporting options and expect to report this in the future. Annual Report & Accounts 2021, pages 74-75
	components 103-3 Evaluation of the management approach 406-1 Incidents of	Annual Report & Accounts 2021, pages 74-75 Annual Report & Accounts 2021, page 168
	discrimination and corrective actions taken	ESG Databook, pages 17-20 of this index
GRI 407: Freedom	Freedom of association and	
of association and collective bargaining	103-2 The management approach and its components	Annual Report & Accounts 2021, page 75
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, page 75
	407-1 Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Operations: We are not aware of any operations that have violated, or are at significant risk of violating, people's rights to exercise freedom of association and collective bargaining.
		Note: Information for suppliers not available
GRI 408: Child	Child labor	
labor	103-2 The management approach and its components	Labour and Human Rights policy Code of Ethics
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, page 168

GRI Standard	Disclosure	Our response and where to find it
	408-1 Operations and suppliers at significant risk for incidents of child labor	Annual Report & Accounts 2021, page 168 <u>Labour and Human Rights policy</u>
GRI 409: Forced or compulsory labor	Forced or compulsory labor	
	103-2 The management approach and its components 103-3 Evaluation of the	Labour and Human Rights policy Code of Ethics Modern Slavery Act Statement Annual Report & Accounts 2021, page 168
	management approach 409-1 Operations and suppliers at significant risk for incidents of forced or compulsory labor	Annual Report & Accounts 2021, page 168 <u>Labour and Human Rights policy</u>
GRI 411: Rights of	Rights of Indigenous People	s
Indigenous Peoples	103-2 The management approach and its components	Annual Report & Accounts 2021, page 168
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, page 168
	411-1 Incidents of violations involving rights of indigenous peoples	Annual Report & Accounts 2021, page 168 ESG Databook, pages 17-20 of this index
GRI 412: Human	Human rights assessment	
rights assessment	103-2 The management approach and its components	Annual Report & Accounts 2021, pages 75, 168
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 75, 168
	412-1 Operations that have been subject to human rights reviews or impact assessments	Information unavailable. We are currently evaluating reporting options and will consider reporting on this in the future.
	412-2 Employee training on human rights policies or procedures	Annual Report & Accounts 2021, page 75 ESG Databook, pages 17-20 of this index
	412-3 Significant investment agreements	Annual Report & Accounts 2021, page 75



GRI Standard	Disclosure	Our response and where to find it
	and contracts that include human rights clauses or that underwent human rights screening	
GRI 413: Local	Local communities	
communities	103-2 The management approach and its components	Annual Report & Accounts 2021, pages 92-94 Modern Slavery Act Statement
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, pages 92-94
	413-1 Operations with local community engagement, impact assessments, and development programs	Annual Report & Accounts 2021, pages 92-94
	413-2 Operations with significant actual and potential negative impacts on local communities	Annual Report & Accounts 2021, pages 92-94 Modern Slavery Act Statement
GRI 414: Supplier	Supplier social assessment	
social assessment	103-2 The management approach and its components	Annual Report & Accounts 2021, page 169
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, page 169
	414-1 New suppliers that were screened using social criteria	Our regional procurement teams carry out screening process for suppliers and focus on human rights and labour standards risk. We are developing mechanism to capture the number of new suppliers screened for social criteria and will report on this in future.
GRI 415: Public	Public policy	
policy	103-2 The management approach and its components	Annual Report & Accounts 2021, page 168
	103-3 Evaluation of the management approach	Annual Report & Accounts 2021, page 168
	415-01 Political contributions	Annual Report & Accounts 2021, page 165

GRI Standard	Disclosure	Our response and where to find it
GRI 417:	Marketing and labeling	
Marketing	103-2 The management	Annual Report & Accounts 2021, pages 80-85
and labeling	approach and its	
	components	
	103-3 Evaluation of the	Annual Report & Accounts 2021, pages 80-85
	management approach	
	417-1 Requirements for	n/a
	product and service	
	information and labeling	
	417-2 Incidents of non-	Annual Report & Accounts 2021, page 168
	compliance concerning	
	product and service	
	information and labeling	
	417-3 Incidents of non-	Annual Report & Accounts 2021, pages 80-85
	compliance concerning	
	marketing	
	communications	
GRI 418: Customer	Customer privacy	
privacy	103-2 The management	Annual Report & Accounts 2021, page 169
	approach and its	
	components	
	103-3 Evaluation of the	Annual Report & Accounts 2021, page 169
	management approach	
	418-1 Substantiated	Annual Report & Accounts 2021, page 168
	complaints concerning	
	breaches of customer	
	privacy and losses of	
	customer data	
GRI 419:	Socioeconomic compliance	
Socioeconomic	103-2 The management	Annual Report & Accounts 2021, page 168
compliance	approach and its	
	components	
	103-3 Evaluation of the	Annual Report & Accounts 2021, page 168
	management approach	A D 0 A
	419-1 Non-compliance	Annual Report & Accounts 2021, page 168
	with laws and regulations	
	in the social and economic	
	area	



Sustainable Accounting Standards Board ('SASB') - Intertek framework alignment

The US-based SASB sets out sustainability reporting standards for various sectors. The following table summarises our response to the sector-specific standard for the professional & commercial services industries.

SASB metric	Accounting Metric	Where to find it
Data Security		
SV-PS-230a.1	Description of approach to identifying and addressing data security risks	Annual Report & Accounts 2021, page 169
SV-PS-230a.2	Description of policies and practices relating to collection, usage, and retention of customer information	Annual Report & Accounts 2021, page 169
SV-PS-230a.3	(1) Number of data breaches, (2) percentage involving customers' confidential business information (CBI) or personally identifiable information (PII), (3) number of customers affected	Annual Report & Accounts 2021, page 169
Workforce Diversity & Enga	gement	
SV-PS-330a.1 P	Percentage of gender and racial/ethnic group representation for (1) executive management and (2) all other employees	ESG Databook, page 18 of this index Note: Racial/Ethnic group relating to all other employees not available. Development of our global HR data is under review and we are currently evaluating reporting options and expect to report on this in the future.
SV-PS-330a.2	(1) Voluntary and (2) involuntary turnover rate for employees	Annual Report & Accounts 2021, page 74 Note: Involuntary turnover rate: the metric is collected internally, however the definition differs to that set out in the requirements. Development of our global HR data is under review and will consider reporting on this in the future.

SASB metric	Accounting Metric	Where to find it
SV-PS-330a.3	Employee engagement as a percentage	Annual Report & Accounts 2021, page 74 ESG Databook, page 19 of this index
Professional Integrity		
SV-PS-510a.1	Description of approach to ensuring professional integrity	Annual Report & Accounts 2021, page 168
SV-PS-510a.2	Total amount of monetary losses as a result of legal proceedings associated with professional integrity	Annual Report & Accounts 2021, page 168
Activity Metric		
SV-PS-000.A	Number of employees by: (1) full-time and part-time, (2) temporary, and (3) contract type	ESG Databook, page 18 of this index Note: split by contract type not available. Development of our global HR data is under review and we are currently evaluating reporting options and expect to report on this in the future.
SV-PS-000.B	Employee hours worked, percentage billable	For the year ending 31 December 2021: Total hours worked 48,321,371 Percentage billable 82% (Based on direct operational headcount employees delivering Assurance and Inspection services. Not applicable for Testing and Certification teams.)



ESG Databook

	2019	2020	2021	Target
Doing Business the Right Way				
Compliance and Integrity				
Code of Ethics reports to helplines: Total reports of non-compliance with the Code made to our hotline ¹	168	97	112	
Code of Ethics investigations: Total number of substantiated reports that required remedial action	40	27	19	
Percentage of employees trained on the Code of Ethics ²	94	96	94	100
% of eligible employees				
Number of confirmed incidents identified through our hotline where employees were disciplined or dismissed due to non-compliance with our anti-corruption policy		6	5	
Human rights	•			
Discrimination Total number of proven incidents of discrimination, and actions taken	0	0	0	
Indigenous people's rights Total number of violations of the rights of indigenous people, and actions taken	0	0	0	
Human rights grievances Number of grievances identified through helplines ¹ related to human rights	0	0	0	
Percentage of employees trained on our human rights principles ² As a % of eligible employees	94	96	94	100
Public policy			•	•
Contributions to local, regional or national political campaigns/ organizations/candidates (in GBP)	0	0	0	
Customer relationship management				
Customer relationship management	7 000	6.000	6.000	>=6.000
Number of NPS interviews per month	7,000	6,000	6,000	>=6,000

	2019	2020	2021	Target
Information security and data privacy				
Number of complaints received from outside parties and substantiated by the organization # of complaints reported through our centralised system		0	0	
Substantiated complaints concerning breaches of data customer policy # of complaints reported through our centralised system		0	0	
Completion rate of data protection and privacy e-learning As a % of people invited to the e-learning	85	98	72	
Operational Health and Safety				
Total Recordable Incident Rate (TRIR) Occurrences per 200,000 hours worked	0.61	0.4	0.51	<0.5
TRIR reduced As a % against a 2017 baseline	13	43	27	
Number of recordable incidents ³ (# of incidents)	280	173	221	
Number of hazard observations ⁴	14,610	13,279	19,172	

- The Group has a whistleblowing process, which includes a global hotline system enabling all employees, contractors, suppliers and others to confidentially report suspected misconduct or breaches of the Code of Ethics.
- Our Code of Ethics training aims to educate all employees about potential integrity issues, including human rights, bribery, corruption, non-discrimination and employee relations.

2,491

2,852

3,044

3. Number of Lost Time incidents and Medical Treatment Incidents and Fatalities

(# of hazard observations)
Number of near misses⁵

(# of near misses)

- 4. Identifying and reporting of unsafe conditions that may endanger people, equipment or the environment.
- An undesired event, which was avoided by circumstance, and did not result in injury or loss.



	2019	2020	2021	Target
Talent management and equal opportunities				
Number of employees # of employees	45,653	43,769	44,063	
Employees by gender (female) % of people by gender	37	34	36	
Employees by gender (male) % of people by gender	63	66	64	
Employees by age – Under 29 years old % of people by ranges of age		26.2	24.3	
Employees by age – Between 30 and 39 years old % of people by ranges of age		36.0	37.0	
Employees by age – Between 40 and 49 years old % of people by ranges of age		20.0	21.5	
Employees by age – Between 50 and 59 years old % of people by ranges of age		12.0	11.8	
Employees by age – 60 and over 60 years old % of people by ranges of age		6.0	5.3	
Employees by employment type – Full-time % of people by employment type			93.1	
Employees by employment type – Part-time			6.9	
% of people by employment type Intertek Group plc Board of Directors by gender – Female # of people by gender	3	4	3	
Intertek Group plc Board of Directors by gender – Male # of people by gender	7	7	6	
Intertek Group plc Board of Directors by age group - Between 30-39 years old % of people by ranges of age	10	0	0	
Intertek Group plc Board of Directors by age group - Between 40-49 years old % of people by ranges of age	0	10	11	
Intertek Group plc Board of Directors by age group - Between 50-59 years old % of people by ranges of age	50	10	0	

	2019	2020	2021	Target
Intertek Group plc Board of Directors	40	80	89	
by age group - 60 and over 60 years old				
% of people by ranges of age			_	
Intertek Group plc Board of Directors	9	9	8	
by ethnicity - White				
# of people by ethnicity				
Intertek Group plc Board of Directors	1	1	1	
by ethnicity - Asian				
# of people by ethnicity				
Intertek Group plc senior management	20.7	23.3	23	30% by
by gender – Female				2025
% of people by gender	70.0	707		
Intertek Group plc senior management	79.3	76.7	77	
by gender – Male				
% of people by gender				
Top 10 countries of origin – senior management ¹		20	4.6	
UK US		20 19	16 22	
India		11	10	
Germany		6	4	
China		5	4	
Hong Kong		4	4	
Canada		3	3	
France		3	2	
Australia		3	6	
Vietnam		3	3	
Intertek Group plc senior management ¹ nationalities		34	48	
# of nationalities				
Collective bargaining ²		33	33	
As a % of employees				

- 1. Senior management as defined by the FTSE Women Leader Review. This comprises the CEO-2 employees.
- 2. Employees that are represented by independent trade unions or employee representative bodies.



	2019	2020	2021	Target	
Learning and development					
Total e-learning training hours # of hours completed through our Learning Management Systems		216,000	282,600		
Performance reviews	100	100	100		
As a % of employees offered, as a minimum, yearly					
discussions on growth and development					
Talent attraction and retention					
Intertek ATIC Engagement Index		89	79.9	90	
As score out of 100					
Employee voluntary turnover	13.8	8.7	13.0	<15	

Talent attraction and retention	•	,		
Intertek ATIC Engagement Index As score out of 100		89	79.9	90
Employee voluntary turnover % of permanent employees	13.8	8.7	13.0	<15
New hires (female) % of each category			37.06	
New hires (male) % of each category			62.94	
Employees by tenure – 0 to 5 years' service % of people by length of service			59.6	
Employees by tenure – 6 to 10 years' service % of people by length of service			19.1	
Employees by tenure – 11 to 20 years' service % of people by length of service			16	
Employees by tenure – Over 20 years' service % of people by length of service			5.2	

	2019	2020	2021	Target
Community				
Total community projects # of projects			74	
Empowerment projects Number of projects			37	
Education projects Number of projects			13	
Environmental projects Number of projects			24	



	2019	2020	2021	Target
Environment – energy efficiency				
Total energy use by source (Total energy consumption by source in MWh)	333,547	368,000	353,515	
Standard electricity ¹ (MWh)	263,676	253,849	247,741	
Renewable electricity ² (MWh)	Not reported	7,487	11,410	
Vehicle fuels energy (MWh)	Not reported	40,146	30,710	
Non-transport fuels energy (natural gas) (MWh)	69,871	66,518	63,654	

- 1. Standard electricity bought from a non-renewable tariff.
- 2. Renewable electricity sourced through self-generation, renewable tariffs and energy attribute certificates.
- 3. Emissions from activities for operations which Intertek owns or controls including the combustion of fuel and operation of facilities.
- 4. Emissions from the purchase of electricity, heat and steam for our use.
- 5. Employee Commuting emissions were 74,332 (reported for year ending 31 December 2019) vs 67,096 (restated for year ending 31 December 2020) as a result of increased attention to detail and diligence in the data collection process.
- 6. Intensity ratios are based on the total of Scope 1, Scope 2 (market-based) and Scope 3 Fuel- and Energy-Related Activities.

	2019	2020	2021	Target
Environment – GHG emissions				
Total CO2e emissions (market-based) ^{3,4,5} (CO2e tonnes)	273,764	267,111	231,716	
Scope 1 emissions ³ (CO2e tonnes)	64,951	63,125	59,952	
Scope 2 emissions (market-based) ⁴ (CO2e tonnes)	132,458	125,352	122,147	
Scope 3 Business travel (Air travel) emissions (CO2e tonnes)		12,245	5,771	
Scope 3 Employee Commuting emissions (CO2e tonnes)	67,0965	59,145	36,777	
Scope 3 Energy-related activities not included in Scope 1 or Scope 2 emissions (CO2e tonnes)	7,688	7,245	7,068	
Total CO2e emissions (location-based) (CO2e tonnes)	268,428	264,626	231,605	
Scope 2 emissions (location-based) (CO2e tonnes)	128,693	122,866	122,036	
Operational emissions ⁶ carbon intensity (people) (CO2e tonnes/Average headcount)	4.62	4.34	4.35	
Operational emissions carbon intensity (revenue) on constant currency basis ⁶ (CO2e tonnes/GBP million)		71.39	67.90	